

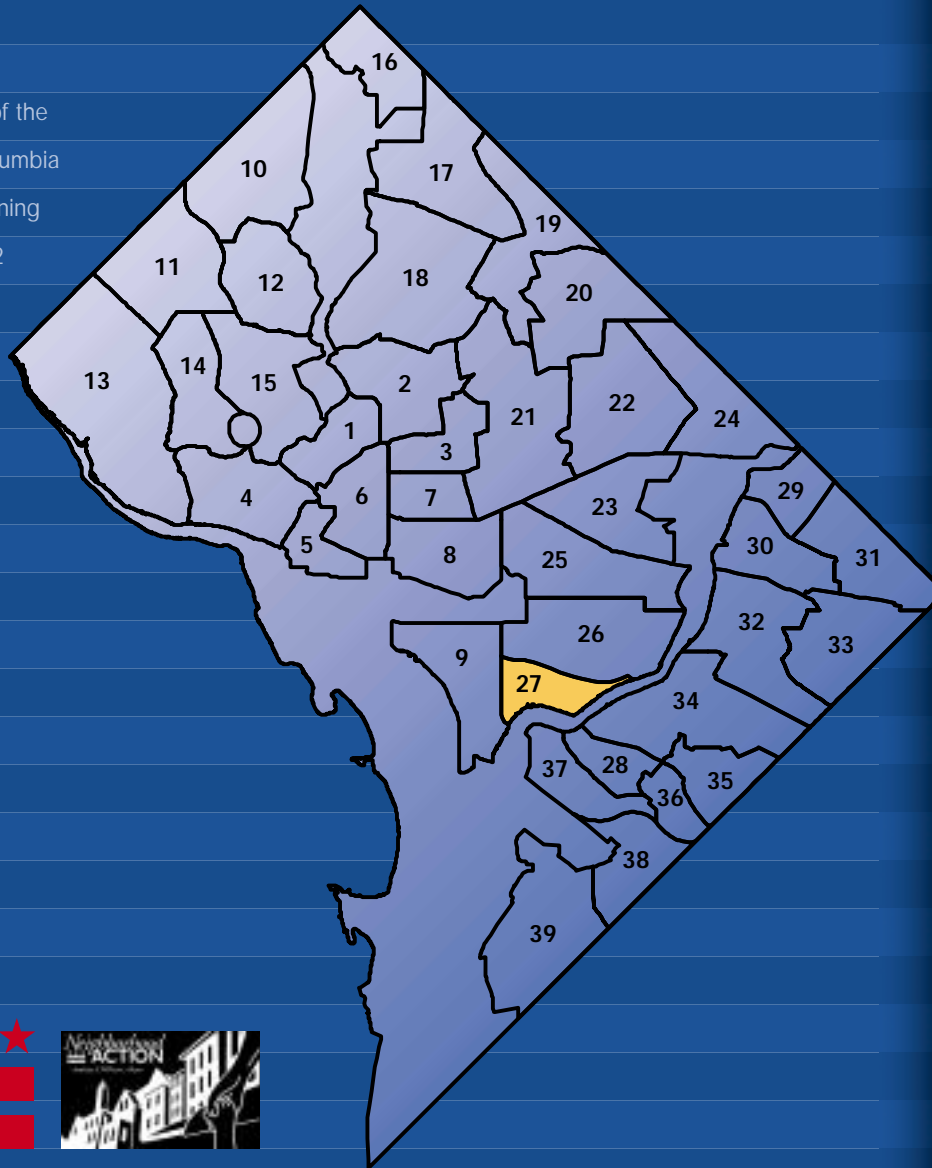
Neighborhood Cluster

27

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Near Southeast
Arthur Capper
Carrollburg
Washington Navy Yard



Acknowledgments

The following people and groups deserve special recognition for the time they dedicated to developing this plan for Cluster 27:

Cluster 27 Neighborhood Steering Committee

Residents of Cluster 27

Advisory Neighborhood Commissioner 6B02

Anacostia River Business Partnership

Arthur Capper Family Resident Council

Arthur Capper Senior Resident Council

Barracks Row Main Street

Bridges to Friendship

Capitol Hill Restoration Society

Carrollsborg Family Resident Council

CC on the Hill CDC

DC Housing Authority—Anacostia Region

Friendship House

Hill Rag Community Newspaper

Organization for Anacostia Rowing and Sculling (OARS)

STRIVE DC

U.S. General Services Administration

Van Ness Elementary School

Voice of the Hill Community Newspaper

Washington Navy Yard

Claudia Canepa, Junior Planner, Office of Planning

Phil Heinrich, Program Manager, Office of the Chief Technology Officer

Cover: Historic Latrobe Gate, M and 8th Street SE

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Letter From the Director

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

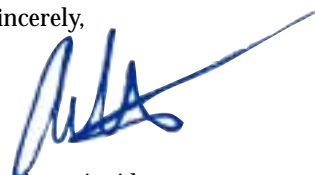
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your neighborhood planner, Karina Ricks, will continue (1) to work with you and other agency partners in advancing a HOPE VI revitalization plan that serves the many goals of the neighborhood, (2) to begin to implement the first stages of the Anacostia Waterfront Initiative (AWI), and (3) to connect you to the many other development activities that are happening in your community in this time of dynamic change. Staff members from the DC Depart-

ment of Transportation (DDOT) will work with you on the many streetscape and transportation studies scheduled for the coming year. Karina will continue to be a liaison for you to the many District projects, including AWI and ReStore DC, the new neighborhood commercial improvement program.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

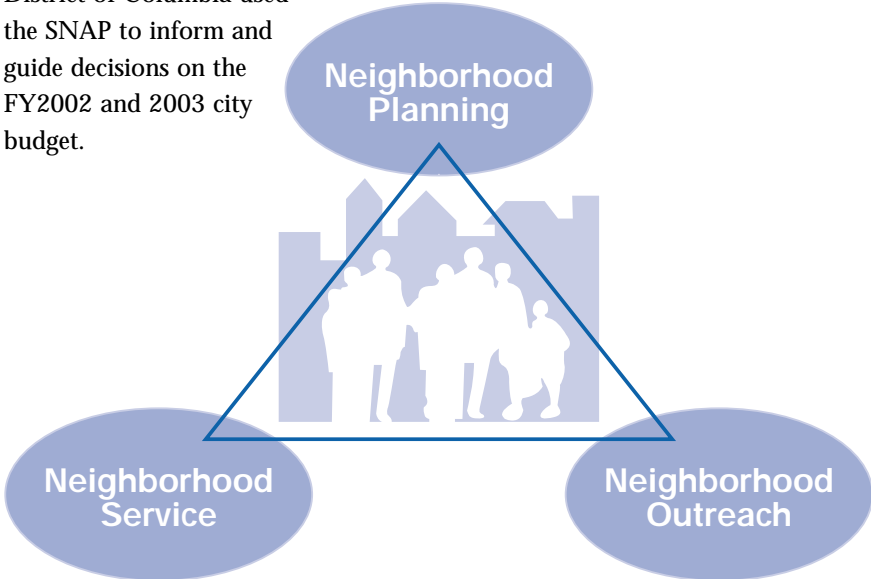
Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.

Introduction



Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 27 SNAP: Affordable Housing; Community Building and Human Development; Open Space, Recreation, and Environment; Neighborhood Economic Development; and Public Safety and Security. These five priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 6 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are

appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce

the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 6 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 6 over 5 years (1999–2004).

A Message From Your Neighborhood Planner

This Strategic Neighborhood Action Plan (SNAP) was created using the input, ideas, and energy of many, many people in your community. This document reflects the wide diversity of opinions, ideas, and priorities of the residents in the Arthur Capper, Carrollsburg, Near Southeast, and Washington Navy Yard neighborhoods. Despite busy schedules and hectic personal lives, countless people in your community made time on several evenings and weekends to meet and to discuss the priorities, fears, and goals they had for this community. This SNAP is an attempt to capture the most important priorities for your community and to begin to build a partnership with District government agencies to accomplish those most important goals.

The individuals that participated in making this SNAP brought to the process an extraordinary commitment to this neighborhood and an intense optimism for its future. They also brought with them a fair amount of skepticism—they doubted that this plan would make a difference or that anyone would listen to them, but

they came anyway. They put aside past disappointments, frustrations, and doubts to participate in creating this plan in the hopes that this process might succeed in making a difference. With this document, I hope you can see that it has.

The priorities for action identified in this plan have resonated throughout the District government at every level. Through the SNAPs, not only have we ensured resident-driven planning, but also residents are now driving capital investments, service delivery, and policy initiatives.

I would like to recognize the incredible neighborhood leaders and organizers that were the driving force behind this SNAP. The resident leadership in the Arthur Capper and Carrollsburg Dwellings have been tireless in their advocacy for these communities, and they deserve special recognition. Your Advisory Neighborhood Commissioners, the new community development corporation (CDC), and the nonprofit partners have been tremendously committed and dedicated to your neighborhoods. Finally, the special commitment of the Washington Navy Yard has been demonstrated time and again to the residents

of Near Southeast and deserves to be mentioned. Together, these advocates are truly one of the strongest assets that this Cluster has to build on.

Undoubtedly, Cluster 27 has tremendous challenges ahead as it experiences one of the most dramatic transformations in all of Washington; however, with the strong partnerships that have evolved through the AWI and through this SNAP's planning effort, I believe residents have an unprecedented opportunity to shape that change in a way that will benefit the existing community—if you participate! I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for strong, livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

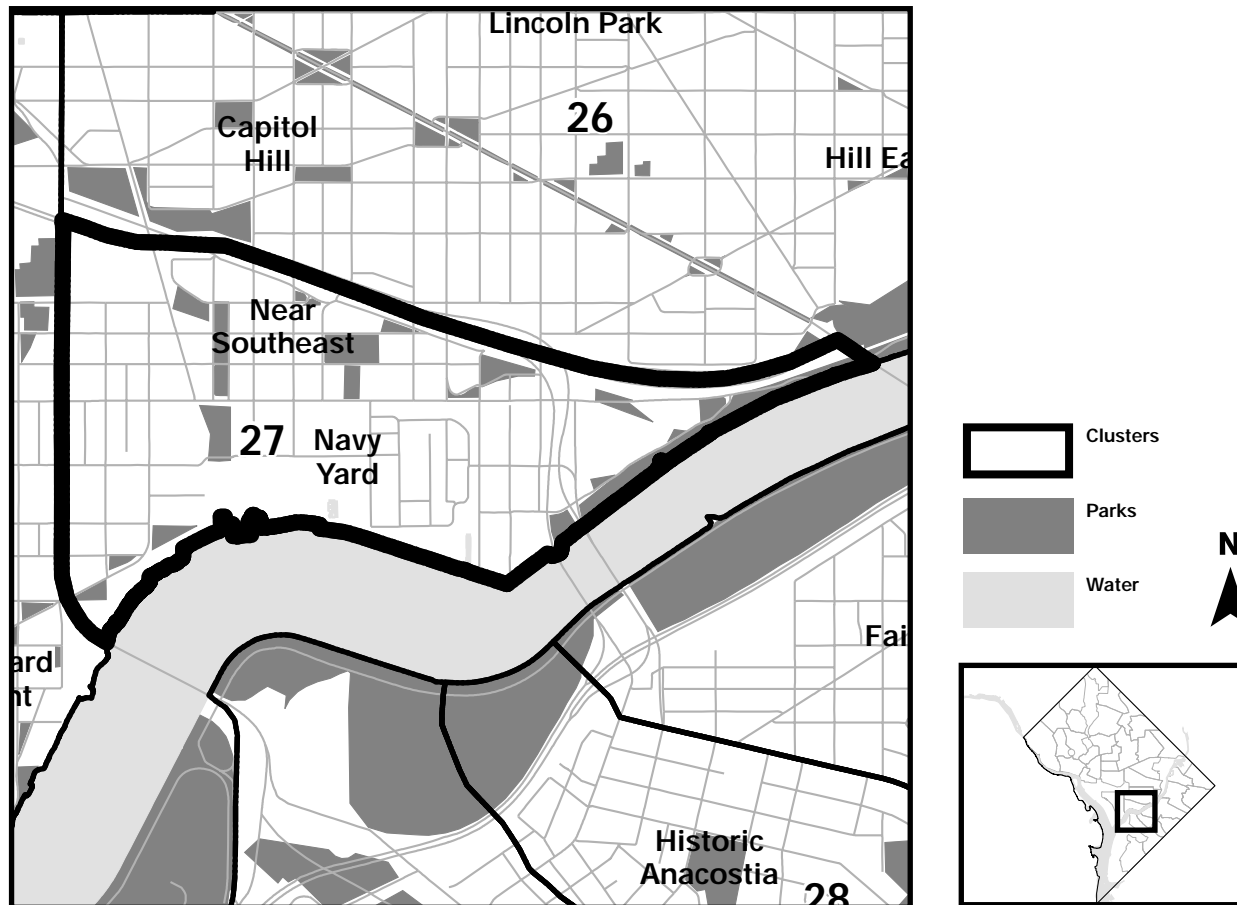
To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including demographics, recent activity in your neighborhood, and physical characteristics.

Karina Ricks
Neighborhood Planner, Cluster 27

State of the Cluster

2

Cluster 27: Near Southeast, Arthur Capper, Carrollsburg, Washington Navy Yard



Cluster 27 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 27. Your Neighborhood Cluster is shown on the map and includes the following communities:

- Arthur Capper
- Carrollsburg
- Near Southeast
- Washington Navy Yard

Those communities developed this SNAP with the help of your Neighborhood Planner, Karina Ricks.

Physical Characteristics and Assets

The Cluster is bounded on the north by the Southeast/Southwest Freeway (I-395), on the west by South Capitol Street, and on the south and east by the Anacostia River. The Cluster currently features a wide assortment of uses and building types clustered into a mosaic of different enclaves.

The western portion of the Cluster, roughly between South Capitol Street and New Jersey Avenue, is dominated by diverse commercial activities ranging from popular nightclubs to auto repair facilities to fast-food establishments, as well as other light industrial or auto-oriented activities.

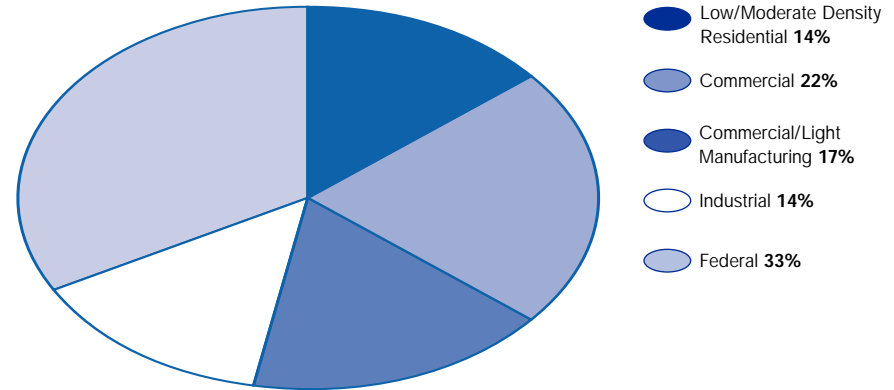
A large parcel of land in the southwestern portion of the Cluster, roughly between First and 5th Streets SE (south of M Street) is known as the Southeast Federal Center. Currently, that property is largely unused with the exception of a handful of historic buildings. The site affords one of few opportunities for direct access to the waterfront from the neighborhood.

The area between New Jersey Avenue and 8th Street SE, north of M Street, is primarily occupied by the Arthur Capper Family, Carrollsburg Family, and Arthur Capper Senior public housing properties. In addition, the area has a handful of private row houses dating from the turn of the 19th century, a recreation center, a community center, and a large playing field.

On the south side of M Street between 5th and 11th Street and immediately adjacent to the Southeast Federal Center is the historic Washington Navy Yard. This densely used, walled enclave houses a wealth of historic buildings, including grand homes, adaptively reused armaments factories and warehouses, the Naval Museum, and attractive gardens. The Navy Yard is an active military center that, although secure, is open to the public.

The Cluster is punctuated by historic 8th Street—the dominant neighborhood commercial corridor that connects Near Southeast to Capitol Hill (north of the Southeast/Southwest Freeway) and terminates at the historic Latrob Gate of the Navy Yard. Currently, the strip has a handful of

Land Uses in Cluster 27



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

K Street SE rowhouses



Navy Yard Metro Station, New Jersey and M Streets SE



The "Blue Castle," 8th and M Streets SE



businesses of varying quality and services, but the efforts of the Barracks Row Main Street organization are aimed at revitalizing the strip.

The far eastern portion of the Cluster is a mix of uses. The large, former Washington Gas site (south of M Street and east of 11th Street) is being converted into office and proposed hotel uses and has been renamed Maritime Plaza. A number of small marinas are clustered along the bank of the Anacostia River farther up the shore. OARS, a community rowing club, operates a small rowing and canoeing facility under the 11th Street bridges.

Although it is located on the Anacostia River, the area has few places to actually access the river. Green space is limited in the area, and a common complaint is the lack of play spaces for children in the neighborhood.

A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart on the previous page.

Key assets and features of Cluster 27 are as follows:

- *Proximity to the Anacostia River waterfront.*
- *Desirable location close to the U.S. Capitol, Capitol Hill, and downtown, all of which are just six blocks to the north.*
- *Excellent public transportation along M Street from the Navy Yard Metro station and along 8th Street SE.*
- *Attractive views of the waterfront and U.S. Capitol building.*
- *Strong institutional partners in the Washington Navy Yard, U.S. Marine Corps, and Barracks Row Main Street.*
- *Local neighborhood elementary school in the heart of the neighborhood.*
- *Committed and dedicated community leaders.*

Demographics

Cluster 27—which includes the Arthur Capper, Carrollsburg, Near Southeast, and Washington Navy Yard communities—has approximately 4,643 residents, which represents about 0.8% of the District’s total population. It is the least populous Cluster in Ward 6.

African Americans make up the majority of residents in this Cluster, constituting nearly 90% of its population. About 2% of the residents are of Hispanic origin, which is significantly lower than the city-wide average of 8%. The Cluster’s median household income (\$15,071) is significantly lower than the city-wide average (\$43,001). Only 19% of the households in Cluster 27 are owner-occupied—well below the District’s average of 41%. The chart on the right provides some basic information on your neighborhood, such as age, race and ethnicity, and family income of residents for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 27 Databook by contacting the Office of Planning (OP) at 202-442-7600.

	Cluster 27: 1990	Cluster 27: 2000	City-wide: 2000
Population	4,969	4,643	572,059
Age			
Under 18 years	27%	33%	20%
Between 18 and 65 years	61%	56%	68%
Over 65 years	13%	11%	12%
Race / Ethnicity			
African American	84%	89%	60%
White	14%	6%	31%
Hispanic ¹	2%	2%	8%
Income			
Median Household Income ²	\$13,985	\$15,071 ³	\$43,001 ³
Education			
High School Graduates	54%	Data not yet available	78%
College Graduates	19%	Data not yet available	39%
Housing			
Occupied Housing Units	1,855 units	1,948 units	274,845 units
Percentage of Housing units that are Owner-Occupied	18%	19%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

Over the past 2 years, Cluster 27 has seen a tremendous amount of Recent Neighborhood Activity. Much of this activity has been linked to the consolidation of employees to the Washington Navy Yard and to the relocation nearby of consultant firms that service the Navy. This investment has created both additional opportunities

and increased pressures for the neighborhood. Some of the neighborhood's major developments are listed below:

- Consolidation of 5,000 employees to the Washington Navy Yard.
- Construction of new office buildings on M Street SE.
- Completion of Phase I of the Maritime Plaza development on the former Washington Gas site.
- Completion of streetscape improvements along M Street SE.
- Awarding of a \$35 million HOPE VI grant to the DC Housing Authority to revitalize the Arthur Capper and Carrollsburg community.
- Landmark new legislation to allow the reuse of the Southeast Federal Center for private, mixed-use development.
- Extension of the Capitol Hill Historic District to include the blocks east of 7th Street SE and north of M Street SE.

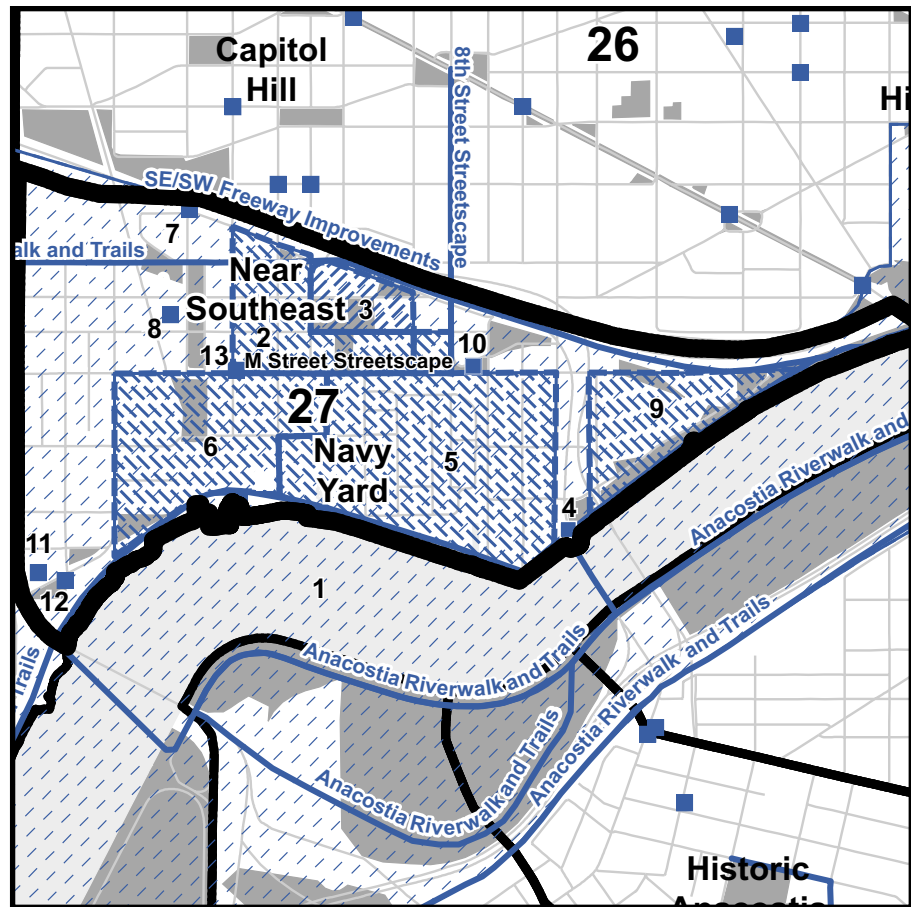
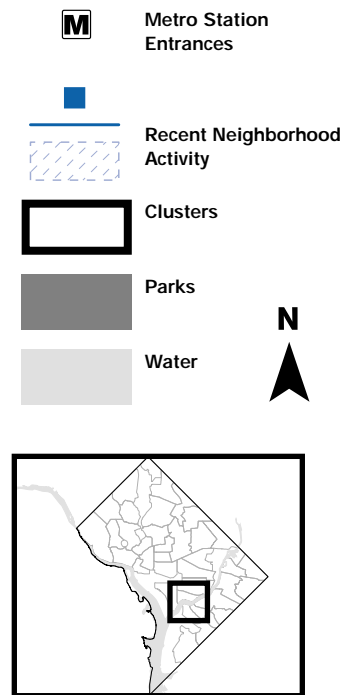
The Recent Neighborhood Activity map on the next page depicts the key activities in your Cluster.

4th and M Streets SE—300 M Street on the left



Recent Neighborhood Activity in Cluster 27

1. Anacostia Waterfront Initiative
2. Hope VI Redevelopment
3. Marine Corps Barracks
4. OARS Boathouse
5. Washington Navy Yard
6. Southeast Federal Center
7. Washington iCenter
8. New Jersey Avenue and K Street SE
9. Maritime Plaza
10. 801 Potomac Avenue SE
11. Old FBI Building
12. Florida Rock
13. 300 M Street SE



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked eight essential ingredients as vital for a livable community:

1. Stable, affordable housing for existing residents.
2. Opportunities for local economic growth.
3. Strong, quality schools.
4. Recreational opportunities within easy access of home for young children and seniors.
5. Respect for community voice.
6. Healthy and safe environment.
7. Safe transportation for those with and without cars.
8. Quality retail services in neighborhood commercial districts.

Cluster Priorities

Participants were then asked to identify three to five priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, residents agreed on the following priority ingredients:

- Affordable Housing
- Community Building and Human Development
- Open Space, Recreation, and Environment
- Neighborhood Economic Development
- Public Safety and Security

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the

Developing Your SNAP

3

How We Involved You:

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and to develop key contacts—November to December 2000.
- Held a meeting with resident council leadership March 14, 2001, to outline the Neighborhood Planning Process.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on April 19, 2001, at 1000 5th Street SE, to identify the essential ingredients for a healthy neighborhood and to establish priorities.

Phase III: Action Planning

- Attended HOPE VI community meetings and designed charette in March, April, and May, 2001, to further incorporate into the SNAP community concerns raised at those forums.
- Worked with resident council leadership throughout April and May 2002 to evaluate the essential ingredients and to identify the top five priorities for the Cluster.

Phase IV: Validation

- A final large Neighborhood Cluster meeting was held at 1000 5th Street SE on September 20, 2001, to validate the work completed in the work sessions. The draft SNAP was presented to the ANC on October 4.

Community Outreach

- Community outreach was primarily accomplished through the Resident Council Leadership. Flyers were distributed and mailed directly to residents, business owners, institutional and nonprofit partners, and other property owners.
- Approximately 120 residents participated in the planning process.

SNAP served as a tool for District agencies in preparing their FY2003 budgets.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 27, some of the key actions that concerned citizens the most received the following agency commitments:

Improve Condition and Availability of Affordable Housing

- *The District of Columbia Housing Authority (DCHA) will complete a detailed redevelopment plan for Arthur Capper and Carrollsburg properties, including a relocation phasing plan.*
- *The Office of Planning (OP) will study the potential for Inclusionary Zoning for the provision of affordable housing throughout DC.*

- *The Housing Act of 2002 creates a funding mechanism for dedicating local funds to the Housing Production Trust Fund for the creation and preservation of affordable housing.*
- *The Deputy Mayor for Planning and Economic Development (DMPED) will work with agencies to ensure that regulations and programs are developed to implement the Housing Act of 2002.*
- *DCHA's HOPE VI redevelopment project will include Section 8 homeownership opportunities.*
- *DCHA is providing one-for-one replacement of public housing units (707 units total) in the redevelopment of the Arthur Capper and Carrollsburg properties.*
- *The OP will examine residential zoning as part of the Southeast Zoning Study.*

Promote Economic Development for Services and Employment

- *DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multiyear package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects, such as a market study. Funding will also be provided to support neighborhood business resource centers.*
- *The Department of Employment Services (DOES) will make job vacancy information available on the One-Stop Career Center network's Virtual One-Stop <www.dcnetworks.org>.*

Increase Recreational and Educational Opportunities

- *OP will complete the Anacostia Waterfront Plan and will pursue implementation with other agencies; waterfront access and parks are key elements.*
- *DPR will develop a master facilities plan and will develop designs for various locations.*

Improve Overall Public Safety

- *The Metropolitan Police Department (MPD) Policing for Prevention group will provide technical assistance to working groups of residents and police officers.*
- *MPD Narcotics Strike Force and Focused Mission Team units will address and reduce open-air drug markets.*
- *The Fire and Emergency Medical Services Department (FEMS) will hire one additional Fire Inspector for Ward 6*

- *The Department of Public Works (DPW) hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen's priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 27 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 27 are as follows:

- Affordable Housing
- Community Building and Human Development
- Open Space, Recreation, and Environment
- Neighborhood Economic Development
- Public Safety and Security

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents."

Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone.

In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

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Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

In spring 2001, the DC Housing Authority (DCHA) announced plans to compete for a HOPE VI grant from the U.S. Department of Housing and Urban Development (HUD) to redevelop the Arthur Capper Family, Arthur Capper Senior, and Carrollsburg Family public housing properties. While most residents were in favor of upgrading their housing conditions, the prospect of the HOPE VI redevelopment was disconcerting for many. Residents of the Cluster who have low to very low incomes identified their desire for opportunities to purchase their own home, and they want greater assurances that they can afford to live in the new development after the project is complete. Toward those goals, residents recommended that the District government commit resources to constructing new housing for low- to very low-income residents, to assisting first-time homebuyers, and to instituting mandatory requirements for affordable housing units in every new residential development in the Cluster (Inclusionary Zoning).

OBJECTIVE 1: Provide options for very low income homeownership.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2826	Modernize and upgrade Arthur Capper and Carrollsburg units (for example, shutters, individual heating control, etc.).	Arthur Capper and Carrollsburg	DCHA	2768	The Arthur Capper and Carrollsburg HOPE VI redevelopment plan includes one-for-one replacement of low-income rental housing, as well as opportunities for low- and moderate-income homeownership.	Out Years
2827	Install computer connections or computers in every residential unit.	Arthur Capper and Carrollsburg	DCHA	2769	The Arthur Capper and Carrollsburg HOPE VI project plans for an electronic village.	Out Years
2828	Establish a "renovate-to-own" program through which residents can borrow funds, upgrade public housing units, and apply funds toward a down payment for the purchase of a unit.	Arthur Capper, Carrollsburg, and Near Southeast	DCHA	2770	The Arthur Capper and Carrollsburg HOPE VI redevelopment plan includes one-for-one replacement of low-income rental housing, as well as opportunities for low- and moderate-income resident homeownership.	FY2002
			DHCD	6837	Public housing units are owned by DCHA. The Department of Housing and Community Development (DHCD) has no jurisdiction over these units, so it cannot develop programs for selling them to residents. This action should be referred to DCHA. If DCHA chooses to make the housing available for sale, however, residents may apply to DHCD for a Home Purchase Assistance Program (HPAP) loan. This assistance is available on an ongoing basis. Residents may contact University Legal Services (ULS) 202-547-4747 for more information. (ULS provides outreach services under contract to DHCD.)	

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 1: Provide options for very low income homeownership.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2829	Contribute District-owned land to community land trust.	Near Southeast	DHCD	6838	DHCD can provide funding for community land trusts, but DHCD does not own any land in Near Southeast and so cannot make a contribution. Community groups should make a request to the Office of Property Management (OPM) regarding the possibility of other District-owned land. Contact Tim Dimond at 202-724-4400.	
			Community	2771	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2830	Convert public housing units into limited-equity condos or housing cooperatives.	Arthur Capper and Carrollsburg	DCHA	2774	All existing housing units are to be razed and replaced per the HOPE VI grant agreement. All low-income rental units will be replaced, and provisions for low-income home ownership opportunities have been developed.	FY2002
			Community	2773	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
393	Provide zero-interest loans to current Section 8 renters for right-of-first refusal purchase of row homes.	Near Southeast	DCHA	273	All DCHA HOPE VI and other redevelopment activities include Section 8 homeownership, as well as income-banded homeownership opportunities. (See housing production pipeline report.)	FY2002
			DHCD	1914	DCHA is developing a program for Section 8 homeownership. In addition, there are low-interest loans available through DHCD's HPAP and through the DC Housing Finance Authority (HFA). "First right to purchase" does not apply, except in situations where a rental unit owner is selling the unit.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**OBJECTIVE 2: **Ensure affordable housing options throughout the cluster.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2831	Pass Inclusionary Zoning across the Cluster	Near Southeast	OP	2775	The OP will examine this issue as part of an Inclusionary Zoning study.	FY2002
2824	Preserve buildings for public housing residents (transfer to resident management).	Arthur Capper and Carrollsburg	DCHA	2764	The Arthur Capper and Carrollsburg HOPE VI redevelopment plan includes one-for-one replacement of low-income rental housing, as well as opportunities for low- and moderate-income resident homeownership.	Out Years
2832	Provide flexibility to those who develop affordable housing in excess of requirements (for example, TDR, Planned Unit Development (PUD), and others).	Near Southeast	OP	2776	The OP will examine this issue as part of an Inclusionary Zoning study.	FY2002
394	Require one-for-one replacement of affordable rental housing (public and private).	Near Southeast	DCHA	274	DCHA will complete a detailed redevelopment plan for Arthur Capper and Carrollsburg properties, including a relocation phasing plan. The Arthur Capper and Carrollsburg HOPE VI redevelopment project provides a one-for-one replacement of the public housing units, as well as providing affordable homeownership opportunities for other economic segments of the city's population.	FY2002
2833	Provide tax breaks to employers who hire local residents and who assist them to purchase housing.	Near Southeast	DMPED	9796	For businesses located in certain areas of the city, tax credits are available for hiring area residents. Visit the DMPED website at < http://www.dcbiz.dc.gov > for more information.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**OBJECTIVE 2: **Ensure affordable housing options throughout the cluster.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
395	Establish a neighborhood housing trust fund, and require contributions from new development in the Cluster.	Near Southeast	DMPED	276	The DC City Council passed the Housing Act of 2002 on January 8, 2002, and the Mayor signed the Act into law. The Act dedicates 15% of annual recordation and transfer fees to the Housing Production Trust Fund. The Act also dedicates 40% of the Trust Fund to families earning less than 30% of AMI and another 40% to families earning between 30% and 50% of AMI. DMPED will work with agencies to ensure that regulations and programs are developed to implement the Housing Act of 2002.	FY2002
			DHCD	1915	DHCD will make Housing Production Trust Fund available city-wide. It is not practical to create a trust fund on a more localized basis, because a localized fund is difficult both to capitalize and to administer. DHCD also has an obligation to make public funding equally available to all citizens. However, DHCD will target its investments in accordance with strategies developed by the EOM.	FY2003
2834	Abate taxes for development of units for very low-income residents (credit for low-income residents).	Near Southeast	DMPED	9797	The Housing Act of 2002 contains new incentives (including tax abatements) for affordable housing.	FY2002
2835	Change zoning across the Cluster to encourage housing over other uses.	Near Southeast	OP	2779	The OP will examine this issue as part of the Southeast zoning study and will examine this issue of affordable housing as part of an Inclusionary Zoning study. The Buzzard Point zoning and recommendations of the AWI Plan will also encourage additional housing in Near Southeast. For more information, please contact Uwe Brandes, AWI Project Manager, at 202-442-7600.	FY2002
2836	Preserve and protect senior housing so that seniors on limited incomes will not be displaced.	Near Southeast	DHCD	2780	Senior housing is in DCHA's portfolio. DHCD will consider qualified applications to rehabilitate or construct senior housing in its next NOFA round.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 3: **Balance housing and commercial/industrial development.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2837	Prohibit conversion of residential zones to commercial or industrial uses.	Near Southeast	OP	2781	The OP is committed to preserving and encouraging housing in all Wards of the city; however, the OP will review any rezoning application against the Comprehensive Plan, working as quickly as possible to facilitate the development projects coordinated by RLA's RFPs.	Ongoing
2838	Implement plans developed at AWI Southeast neighborhood planning charette.	Near Southeast	OP	2783	As part of AWI, the OP, is coordinating an interagency task force and MOU of more than a dozen Federal agencies. That partnership will implement the Southeast neighborhood plan. The AWI Plan will be released in the fall and endorses the recommendations of the Southeast Neighborhood planning charette. Implementation is ongoing and will take several years.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Building and Human Development**

Residents were deeply concerned about access to employment. New development in the area has been spurred by the Navy’s consolidation within, and the subsequent move by many Defense contractors to, the area around the Washington Navy Yard. This burst of investment has resulted in thousands of square feet of new office construction, but few office or construction jobs for area residents. Residents recommended that the District support their efforts to create a Community Development Corporation (CDC) for the neighborhood, to enhance employment announcement mechanisms, to increase local neighborhood access to and understanding of plans and development trends, and to improve educational offerings and facilities.

OBJECTIVE 1: Provide continuing education and intellectual activities for adults and seniors.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2849	Provide and expand vocational and technical training opportunities.	Near Southeast	DCPS	5315	Elliot School is a 21st Century Community Learning Center that provides training for adults between 6:30 to 7:30 p.m., Monday-Thursday.	FY2002
2850	Offer college courses and post-GED courses at Van Ness Elementary.	Near Southeast	UDC	5316	UDC, through the Division of Continuing Education or the Office of Vocational and Adult Education, will offer classes at Van Ness School if a class of at least 10 tuition-paying students is identified by the Van Ness neighborhood or ANC.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Building and Human Development**

OBJECTIVE 2: Provide access to information.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2819	Establish a library, a central point, or a location for residents to access public information (for example, permits, maps, grants, etc.).	Near Southeast	EOM	2755	The Executive Office of the Mayor (EOM) will ensure better information on free public access for the website at <www.dc.gov>, which provides a wide variety of information on city services and other public information.	FY2002
			OCTO	9790	DC public information is available through the DC Government website at <www.dc.gov> from any personal computer connected to the Internet, and every DC library has such a connection. The Office of the Chief Technology Officer (OCTO) was to test a prototype electronic kiosk by June 2002. If deemed useful by citizens, kiosks may provide various points throughout the District where citizens may access public information, submit and track service requests, and conduct government transactions. If the prototype is successful, OCTO will start implementing kiosks at more locations.	FY2002
2822	Provide resources for a paid, local resident community organizer.	Near Southeast	DCHA	2760	The Arthur Capper and Carrollsburg HOPE VI funding includes resources for a community organizer.	FY2002
			Community	2759	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2820	Designate and fund a nonpolitical, unbiased resource person to staff information center, interpret data, and train residents to use and understand information.	Near Southeast	EOM	2756	The Executive Office of the Mayor (EOM) will ensure that staffing around public computer access is supportive and helpful.	FY2002
2821	Communicate first- and full-notice to the representative steering committee about any activities in the neighborhood.	Near Southeast	Community	2758	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Building and Human Development**OBJECTIVE 3: **Expand developmental resources for children and youth.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2851	Support and expand neighborhood-run infant care and childcare programs.	Near Southeast	DMCYF	5318	The Office of Early Childhood Development (OECD) of the Department of Human Services (DHS) is responsible for increasing childcare slots and for providing financial support so eligible residents can provide care for the children. The OECD is working with faith-based organizations to supply childcare and infant care slots in Southeast Washington.	Ongoing
			DCHA	5317	The DCHA resident services division contracts for infant care and child-care services for residents who participate in DCHA-administered self-sufficiency programs as dictated by DCHA's funding sources. DCHA should be listed as a support agency, not a lead agency.	

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Building and Human Development**OBJECTIVE 4: **Community development.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
392	Provide matching funds (or more) for an independent, resident-directed CDC.	Near Southeast	DHCD	272	According to Community Development Block Grant (CDBG) regulations, DHCD cannot provide CDBG funds for CDC capacity-building. Interested groups should contact the Washington offices of the Local Initiatives Support Corporation (LISC) or the Enterprise Foundation for information on resources for starting CDCs. Starting in June 2002, CDCs and other nonprofits may apply for FY2003 Neighborhood Development Assistance Program funds, which would support program and project delivery	FY2002
			Community	6190	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2823	Address compensation and amenities to the community for recent major development projects.	Near Southeast	OP	2762	The OP is currently reviewing the Amenities and Public Benefits criteria associated with PUD projects.	FY2002
			Community	2761	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Open Space, Recreation, and Environment**

Cluster 27 is bounded on its longest side by the Anacostia River, yet residents are unable to access the river as a result of the physical barriers separating the community from the river. Open space is scarce in the neighborhood; the only sizable green space is at the far eastern end of the Cluster, while the majority of the population lives in the center. With a large number of small children living in the area, recreational opportunities are insufficient and too far to access easily. Residents recommended the creation of numerous “pocket parks and play areas” for young children plus better ball fields and facilities for older children and adults. Residents advocated for easier, safe access to the Anacostia waterfront and for attention to neighborhood environmental health-including air quality, which is expected to worsen as a result of the anticipated increase in auto traffic associated with proposed new development.

OBJECTIVE 1: Increase recreational opportunities, areas, and facilities for children and youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2854	Designate and acquire additional recreational areas for the neighborhood.	Near Southeast	DPR	6843	The Department of Parks and Recreation (DPR)is currently conducting an inventory of facilities. Development of a master plan, which will include an assessment of programs and parks, is under way. New projects for this area will be considered. Ward 6, more than other Wards, has a shortage of open space (although the National Park Service (NPS) owns a lot of open space in the area). Neighborhoods here are compact and land costs are high. Therefore, new recreational facilities are unlikely (though DPR will do further analysis while using the Master Plan.)	FY2002
			OP	5321	As part of the AWI, the OP, in collaboration with neighborhood residents, landholders, and stakeholders, is completing an area plan for Near Southeast. The area plan provides for additional open space in the “Canal Blocks” (2nd and M Streets area), along the waterfront, and in the Southeast Federal Center.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Open Space, Recreation and Environment**

OBJECTIVE 1: Increase recreational opportunities, areas, and facilities for children and youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
407	Provide funds through DPR for more structured and organized recreation programs, uniforms, etc.	Near Southeast	DPR	6	Mayor Williams committed \$4 million in additional funding in FY2002 (baseline was increased by \$4 million) to improve recreation programs. That funding included a specific line item for the purchase of new uniforms. At this time, \$60,000 has been used to purchase uniforms. DPR Programs will be expanded as 35 new program staff members come on board. Specific to Cluster 27: DPR agrees that there is a lack of recreation in the area. With the new Hope VI housing project, small new parks will be incorporated into the region. DPR's request to build a new center and playground in conjunction with the Hope VI build-out was turned down, but there will still be green space in the developer's plans. The AWI will affect this area; it includes developing green space and park areas. In the next 2 years, Cluster 27 should experience some recreation relief. DPR will continue to request a playground and recreation center for that area.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: **Open Space, Recreation and Environment**OBJECTIVE 2: **Increase amount and quality of green space in the neighborhood.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
408	Develop a river walk, and provide access to the Anacostia waterfront.	Anacostia Waterfront	OP	7	The OP will continue to sponsor community planning meetings to develop a Comprehensive Plan for the Anacostia Waterfront-a riverwalk is included in the Plan. Demonstration trail work is already under way and is being coordinated by DDOT.	FY2002
2857	Support and fund neighborhood gardens and beautification projects.	Near Southeast	DPR	9799	DPR recently hired a new landscape architect; DPR will work with the Casey Tree Trust and others who do gardens and beautification projects. They are available for referral.	FY2002
			DHCD	6844	DHCD will consider applications for CDBG-eligible projects in this community.	Ongoing
			DCHA	5324	DHCD will provide funding for landscaping, etc., under CDBG. The lead agency here should be DPR. DCHA should be listed as a support agency.	
2858	Strengthen connections to Garfield Park.	Near Southeast	OP	5325	The OP will continue to sponsor community planning meetings to develop a Comprehensive Plan for the Anacostia Waterfront-connections to and across neighborhoods are included in the scope of work in the Comprehensive Plan.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4:

Neighborhood Economic Development

Residents noted that they lack a great number of basic services in their Community. They have no grocery store, no sit-down restaurant, and few retailers. However, there are a number of night clubs and fast-food establishments intermingled with auto repair, waste transfer, and other industrial uses that are concentrated around the west end of the Cluster (the South Capitol “club zone”). Residents would like to have more selection and better quality commercial and retail offerings. Furthermore, residents seek local neighborhood economic development that would serve the existing neighborhood residents and would offer possible employment opportunities.

OBJECTIVE 1:

Encourage neighborhood-serving commercial development.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2839	Target incentives to encourage neighborhood-serving commercial development.	8th Street SE and New Jersey Avenue	DMPED	2784	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. As part of the ReStore DC initiative, the DMPED has designated the Upper 8th Street and Barracks Row business district as one of five DC Main Streets for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	Ongoing
2840	Market the area in which to add, and support development of, needed neighborhood services (for example, sit-down restaurants, grocery stores, laundry establishments, etc.).	8th Street SE and New Jersey Avenue	DMPED	2786	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			Community	2785	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Neighborhood Economic Development**

OBJECTIVE 1: Encourage neighborhood-serving commercial development.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2841	Link neighborhood- and office-serving retail to support day and evening services (for example, sit-down restaurants).	M Street 8th Street SE and New Jersey Avenue	DMPED	2787	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
2842	Encourage and support a resident-run cyber-café; facilitate food service training and donations of high-quality computers.	Cluster	Community	2788	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Neighborhood Economic Development**OBJECTIVE 2: **Require employment of neighborhood residents in new developments.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
397	Meet with private property owners and operators, and encourage them to hire local residents.	Near Southeast	OP	281	The OP will work with DOES to coordinate a meeting with area's property owners and businesses to encourage them to hire local residents.	FY2002
398	Establish a system of communication between residents and office occupants to announce new job openings and opportunities.	Near Southeast	DOES	283	DOES conducts monthly meetings with employers, community groups, and organizations to discuss first source hiring requirements and outreach to District residents who are seeking employment. In addition, local job openings are listed on the One-Stop Career Center network's Virtual One-Stop (VOS) case management system, which can be accessed at <www.dcnetworks.org>. DOES's Public Information Office is conducting an outreach campaign to inform residents of services offered through the one-stop system. This campaign includes mailings to 40,000 District households, motion mail to 2,000 employers, and dissemination of brochures and fact sheets at community and town-hall meetings. Through marketing of the DOES's Work Opportunity Tax Credit Program and other employer incentives, including pre-employment screenings, mass recruitments, testing, on-the-job-training and subsidized work experience, and job fairs, DOES seeks to enhance the hiring of District residents. The program contact is Susan Gilbert at 202-698-6001.	Ongoing
			Community	282	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Neighborhood Economic Development**

OBJECTIVE 2: **Require employment of neighborhood residents in new developments.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
399	Encourage "first-source" hiring of neighborhood residents for construction of developments.	Near Southeast	DOES	285	The First Source Employment Agreement program requires businesses receiving District contracts of specified amounts to hire District residents for 51% of jobs and to offer apprenticeship and training opportunities. Staff members from DOES conduct meetings with employers and of community groups and organizations to discuss First Source hiring requirements and outreach to District residents who are seeking employment. Other hiring incentives, including the Work Opportunity Tax Credit, pre-employment screenings, mass recruitments, and job fairs, are used to encourage employers to use the District's workforce development resources and to make the hiring of District residents a priority. Contact Susan Gilbert at 202-698-6001.	Ongoing
400	Increase employment options for residents in new developments in area.	Near Southeast	DOES	287	DOES is partner in the Bridges to Friendship (B2F) Initiative, a community partnership involving public/private sector organizations coming together to support the economic and neighborhood revitalization associated with the Navy Yard development and to ensure that neighborhood residents are given priority for new jobs. DOES has met with representatives from Ward 6 to begin planning for the staffing of Barracks Row shops and restaurants. It is planned that DOES will assist with staffing through recruitment, pre-screening, and job fair activities.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4: **Neighborhood Economic Development**OBJECTIVE 3: **Increase job skills and employment options for neighborhood residents.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2843	Establish training institutes for cosmetology and home health care in the neighborhood.	Near Southeast	DOES	2792	Training offered through the One-Stop Career Center network focuses on preparation for employment in high demand occupational areas determined through local and regional labor market analyses. Cosmetology is not listed as a growth or demand occupation; however, training in the allied health professions may be funded. DOES has a facility located at 609/625 H Street that offers comprehensive workforce development services to the unemployed, youth, senior, and TANF populations. Plans are under way to establish a youth "one-stop" shop at this site.	Ongoing
2844	Fund completion of the Bridges to Friendship (B2F) Job Tracking database for Near Southeast.	Near Southeast	DOES	2794	Through the VOS system, comprehensive information on workforce development programs is maintained for use by the public in making decisions regarding training, education, and employment services. To ensure effective integration of workforce, DOES will use this system to track development information and services, as well as data on employment and training, including B2F and other initiatives.	Ongoing
402	Establish a digital job bulletin board for neighborhood job openings, and fund a biweekly print version for distribution.	Near Southeast	DOES	990	Job vacancy information is available on the One-Stop Career Center network's VOS case management system, which can be accessed at <www.dcnetworks.org>. DOES continues outreach to the business community through meetings and other forums that market incentives, including the Work Opportunity Tax Credit, on-the-job training and subsidized work experience, candidate pre-screening, mass recruitments, and targeted job fairs. These meetings are conducted for employers from all Wards of the city. Contact Susan Gilbert at 202-698-6001.	Ongoing
			Community	989	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Neighborhood Economic Development**

OBJECTIVE 4: Support and encourage residents to start new local businesses.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
403	Provide small business management, and finance training to residents.	Near Southeast	DOES	1	Training offered through the One-Stop Career Center network focuses on preparation for employment in high-demand occupational areas determined through local and regional labor market projections. The Small Business Administration (SBA) resource information can be accessed through the One-Stop Career Center network's Internet resources.	Ongoing
			Community	2	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
404	Establish a business incubator in the neighborhood.	Near Southeast	DBFI	7539	The Department of Banking and Financial Institutions will work with H Street CDC to determine feasibility and location of a business incubator.	
			OLBD	7538	The Office of Local Business Development (OLBD) will work with lead agencies to support this initiative. OLBD will inform potential business owners about the small business set-aside and preference programs in the District and about how those programs can enhance and expand their operations.	FY2002
2847	Establish a small business development center.	Near Southeast	DMPED	7176	Small Business Resource Centers will be established to provide technical assistance and advisory services to small businesses. They will draw on existing support mechanisms and will provide access to capital for economic growth.	FY2002
			Community	5313	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			OLBD	10024	OLBD will work with lead agencies to disseminate LSDBE program information and program benefits. Small business development center can serve as a distribution point for LSDBE certification application and other information. LSDBE orientations can also be held at the facility.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 5: **Public Safety and Security**

Residents were concerned about safety in their neighborhood. They noted active drug markets in the area and persistent crimes such as assaults, vandalism, and thefts. Residents recommended the formation of a new kind of Orange Hat patrol that could incorporate both a walking patrol and neighbors who would stand watch outside their residences at appointed times. Residents also expressed the desire to establish a “safe-haven” house for abused and abandoned neighborhood children, as well as holistic treatment programs that would not only treat drug dependency but also eliminate the environments that fosters drug use.

OBJECTIVE 1: Support existing children and rehabilitation of residents.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2860	Establish a drug elimination program in the community.	Near Southeast	DMCYF	9801	Adolescents and pregnant mothers are the priority for the Deputy Mayor’s office in terms of allocation of drug treatment and rehabilitation services. The Mayor’s Council on Substance Abuse and the soon-to-be established Children and Youth Investment Collaborative will address the availability of treatment services and will implement strategies to place services in areas with the highest need.	Ongoing
			MPD	5327	Targeting will be conducted by the Narcotics Strike Force and District Vice Units to address and reduce open-air markets; the units will also work with schools and Boys and Girls Club to focus on drug prevention.	Ongoing
2861	Provide incentives to attend parenting classes, including nutrition, safety, etc.	Near Southeast	DOES	5328	DOES has a partnership with the DHS Office of Early Childhood Development to provide Welfare to Work participants access to childcare services, including seminars and guidance on parenting issues. Those resources are also available to other One-Stop Career Center customers.	Ongoing
			DMCYF	9802	The central strategy for addressing the need for parenting classes involves the Children and Youth Investment Trust Corp. and its subgrantees in the area of Early Childhood Development that provide parent development courses, workshops, etc.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 5: **Public Safety and Security**OBJECTIVE 2: **Improve neighborhood safety.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
409	Establish a walking Orange Hat patrol and a street -corner-standing Black Hat patrol.	Near Southeast	MPD	8	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the Police Service Areas (PSAs) where residents are interested in setting up a citizen patrol. Development of training and outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
2862	Establish a mentoring program for hands-on junior security and police training.	Near Southeast	DOES	9803	Through the Youth Opportunity Program, efforts were made to establish cadet training programs with the DC Police and Fire Departments. The first phase of the program is focused on training youth as firefighters and Emergency Medical Service (EMS) Technicians through the Fire and EMS Cadet Program. Work will continue to establish a similar program with the DC Police Department. Contact Noel Meekins at 202-671-1900.	Ongoing
410	Address known drug activity.	7th and K Streets, L Street, 8th Street, M Street, and near public housing	MPD	9	Targeting will be conducted by the Narcotics Strike Force and District Focused Mission Team units to address and reduce open-air markets. Work will be done with District detectives to focus long-term investigations on violent drug traffickers.; Work will also be done with Department of Housing and Housing Police to remove drug traffickers from public housing.	FY2002
411	Enhance police presence in neighborhoods, especially with walking and bicycle patrols.	Near Southeast	MPD	10	MPD has conducted a workload analysis to determine the proper deployment of police resources in order to achieve faster response time to calls for service and a better distribution of time available for problem-solving. Staffing deployment decisions will be made in FY2002; however, some increases will not occur until additional sworn members are hired. To boost staffing levels, the Police Chief has also committed to doubling the number of Volunteer Reserve personnel who are uniformed; equipped with the ASP and OC spray; and authorized to make arrests, write tickets, and direct traffic.	FY2002

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, a number of actions that were suggested by citizens through the SNAP process did not receive a commitment. Reasons for a lack of commitment ranged from fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. Those actions were as follows:

Priority: **Affordable Housing**

Action	Location	Agency	Agency Response
Contribute District-owned land to community land trust.	Near Southeast	DMPED	The District is in the process of selling 11 parcels of land to build 1,200 units of housing, a significant proportion of which have affordability requirements.
Redefine "affordability" and affordable housing requirements to reflect affordability to people earning less than 60% of AMI.	Near Southeast	DMPED	A number of District programs help support affordable housing for families who earn less than 60% of AMI. All of the housing projects that DHCD supports with Federal HOME dollars must be spent on families who earn less than 60% of AMI. The recently passed Housing Act of 2002 requires that the District's Housing Production Trust Fund dedicate 40% of the annual allocation to families who earn less than 30% of AMI and another 40% of the Fund to families who earn between 30% and 50% of AMI. The DC City Council passed the Housing Act on January 8, 2002, and the Mayor signed it into law.

Priority: **Open Space, Recreation and Environment**

Action	Location	Agency	Agency Response
Provide play areas within walking distance of every residence.	Near Southeast	DPR	There is no additional capital authority available to expand in this area. Unfortunately, the District owns very little land in Near Southeast in which one could put a park. (There is not much land in which one could put a park.) Therefore, there are currently no plans for a project in this area.

Actions With No Commitments

Priority: **Neighborhood Economic Development**

Action	Location	Agency	Agency Response
Establish a "one-stop-job shop" in the neighborhood.	Near Southeast	DOES	District residents have access to workforce development services offered at any of the six satellite/comprehensive centers that are currently operational. Those centers offer employment and training services, including access to labor market information, occupational skills training opportunities, and job placement assistance. Through the one-stop system's VOS case management system, comprehensive employment and training information can be accessed through the Internet at <www.dcnetworks.org>. At DOES's 609/625 H Street location in Ward 6, services for youth, seniors, and welfare recipients are available. Plans are also under way to establish a youth "one-stop" shop at this location.
Establish a business incubator in the neighborhood.	Near Southeast	DCPL	The DC Public Library (DCPL) is unable to complete our original plans to open a One-Stop Capital Shop (OSCS)/ Business Resource Center (BRC) as a result of defunding of the OSCS program, which would have brought trained business counselors, computers, computer maintenance, and print and electronic business resources to various libraries. DCPL will continue to explore ways to make some version of the BRC program a reality.
Establish a Small Business Development Center (SBDC).	Near Southeast	DBFI	Coordinate efforts of SBDC at Anacostia Economic Development Corporation (AEDC) and Center for Urban Progress (CUP) to provide small business development services in Ward 6.
		DOES	DOES encourages use of existing resources, such as the Georgia Avenue Small Business Resource Center, which the DC Chamber of Commerce was instrumental in establishing. This center provides assistance to businesses through the SBA. SBA staff members work on-site, bringing SBA programs directly to the businesses in the area. This resource is available to residents of all Wards. In addition, DOES will be opening a BRC at its 77 P Street location (Ward 5) in collaboration with the Small Business Center at Howard University. The center will offer employers assistance in developing business proposals and strategic plans, securing small business financing, and applying for business permits and licenses. Employers will also have use of telephones, computers, copiers, and facsimile machines. Contact Kathy Ashe at 202-671-2144.
		DHCD	DHCD is not the lead for this action. DHCD will consult with DMPED regarding the potential for developing an SBDC in or near the Near Southeast neighborhood.

Actions With No Commitments

Priority: **Public Safety and Security**

Action	Location	Agency	Agency Response
Establish a “safe-haven” house for abused and neglected neighborhood children.	Near Southeast	DMCYF	Before the completion of analysis, a commitment is premature at this time. This strategy, among others, will be evaluated for effectiveness. Currently, the Child and Family Services Administration’s (CFSA) efforts to increase the number of social workers is of primary importance for addressing the needs of abused and neglected children.

Priority: **Community Building and Human Development**

Action	Location	Agency	Agency Response
Upgrade Van Ness Elementary School with air conditioning and other modernizations.	Van Ness Elementary	DCPS	Van Ness is not scheduled for school modernization at this time. Important facility issues can be identified through the building’s principal or reported directly to the Office of Facilities Management at 202-576-7718.
Provide funds to community-selected nonprofit organizations to provide intensive technical assistance for rapid setup of CDCs, including organizational development, staff recruitment and training, and strategic planning.	Near Southeast	DHCD	By CDBG regulation, DHCD cannot provide CDBG funds for CDC capacity building. Interested groups should contact the Washington offices of LISC or the Enterprise Foundation for information on resources for starting CDCs. (No timeframe set.)

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

The Neighborhood Service Initiative strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. The PPAs have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together

weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *The Ward 6 Neighborhood Services Coordinator is Leo Pinson. He can be reached at 202-698-2464.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in Ward 6 is R. H. Terrell Junior High School, which is located at 1000 First Street NW. *Please contact Helen Flag at 202-442-5044 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate

them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

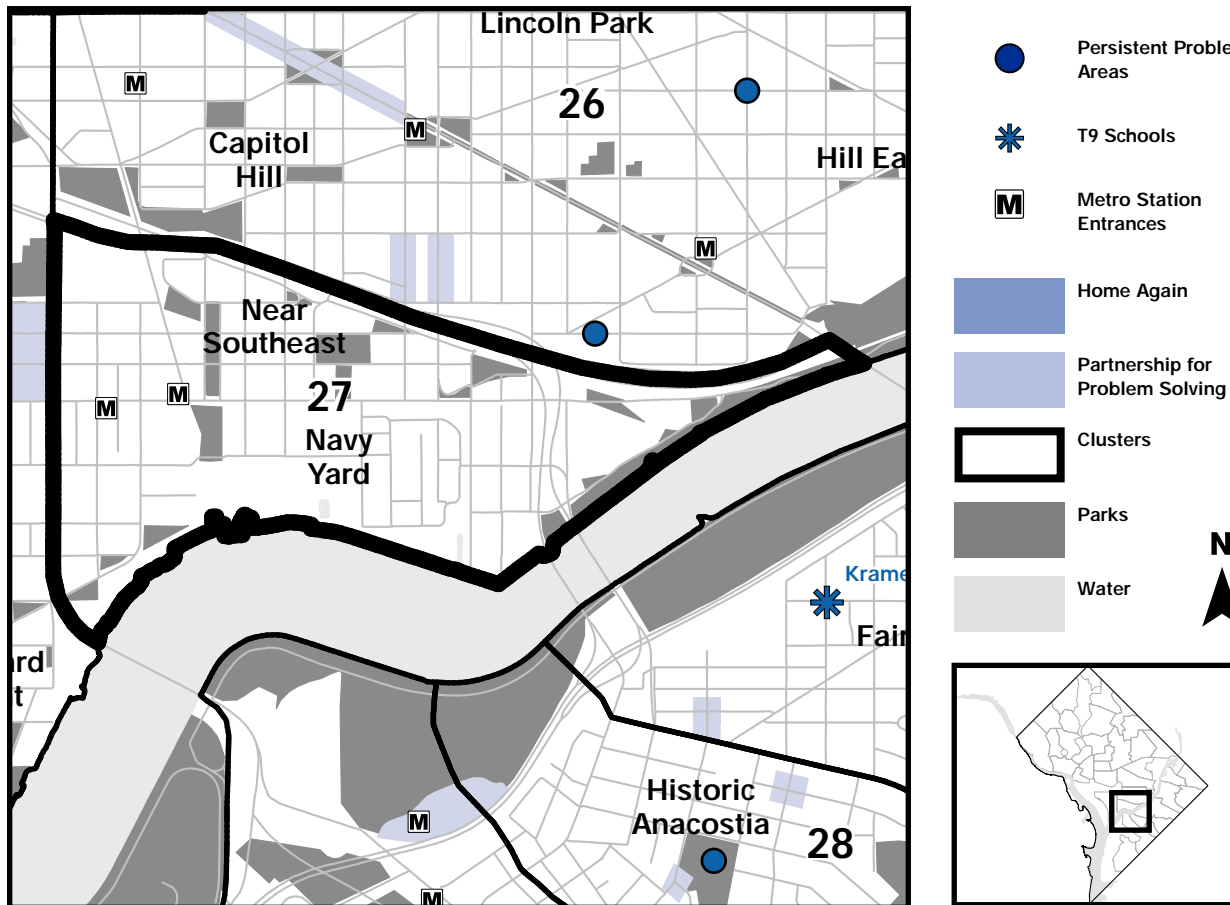
Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Other Neighborhood Initiatives

5

Neighborhood Initiatives in Cluster 27



Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map depicts the above-mentioned initiatives that are located in your Cluster.

Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, Karina Ricks will continue to work with your community and the DC Housing Authority to design a redevelopment plan for the Arthur Capper and Carrollsburg HOPE VI program, to finalize the vision for the Anacostia Waterfront Initiative regarding the Near Southeast neighborhood, and to work with the Barracks Row Main Street program to improve retail services in the area.

What Happens
Now



The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Cluster 27 FY 2003 Citizen Budget Guide & Worksheet	March 18, 2002	DC Government
Cluster 27 Visioning Workshop Summary Report	Summer 2001	DC Government, Office of Planning
Cluster 27 Databook	Winter 2001	DC Government, Office of Planning
Ward 6 Plan	1998	DC Government, Office of Planning
City-wide Comprehensive Plan	1998	DC Government, Office of Planning
Near Southeast Neighborhood Planning Charette Report	2000	Congress for the New Urbanism for the DC Government Office of Planning
Anacostia Waterfront Initiative Draft Framework Recommendations	May 2002	DC Government Office of Planning

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OCCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

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Kelvin Robinson
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John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
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Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

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Adrian Fenty, Ward 4

Robert Siegel, Commissioner, ANC 6B02

Vincent Orange, Ward 5

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Kevin Chavous, Ward 7

Sandra Allen, Ward 8

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David Catania, At-Large

Phil Mendelson, At-Large

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